

# Loudoun County Board of Supervisors

## Accomplishments

2012-2015



Prepared August 28, 2015

# Loudoun County Board of Supervisors

## 2012-2015



Scott K. York, Chairman, At-Large  
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## Introduction

At the beginning of the term of the Board of Supervisors, the Board clearly defined its key priorities and goals for its term: economic development, transportation, fiscal responsibility, high quality education, and government operations and reform. This was evidenced at the Board's first meeting in January 2012, at which the Board adopted four key initiatives: fiscal guidance for the FY 2013 budget, to include reduction options at a 5% reduction; creation of the Government Reform Commission (GRC), along with guidance for particular areas of study; initiation of a transportation study to identify and evaluate the "missing links" within a portion of eastern Loudoun; and initiation of Zoning Ordinance Amendments (ZOAMs) with the intent to increase economic development and make the County's processes more "business friendly."

Since that first meeting, the Board has continued to promote these priorities and focus on activities in support of them. This document is presented to provide the Board with a review of its actions since 2012.

The Board's vision, adopted in January 2013, states:

***By honoring its rich heritage as well as embracing the robust opportunities of a new day, Loudoun County maintains the high quality of life it has achieved, shapes a future that represents the best of both worlds, and creates a place where its residents are proud to live, work, and play.***



## Economic Development

- Initiation and Approval of Business-Friendly ZOAM
  - o These updates to the Zoning Ordinance helped streamline processes, clarify permitted uses, and generally make commercial and industrial regulations more business friendly. Additional amendments included streamlining Article 6 requirements for notice and hearing requirements.
- Route 28 Zoning Amendments
  - o Approval of Zoning Amendments to implement the Route 28 Comprehensive Plan updates approved in 2011. The Zoning changes would encourage development patterns that better match the changing landscape of office, commercial, and industrial growth in the Route 28 Corridor.
- Creation of Business Assistance Team
  - o The Business Assistance Team (BAT) was created to guide people through the process of starting a business or expanding their business in Loudoun County. The cross-departmental team is made up of personnel who specialize in a particular area of the process, such as permitting, licensing, mapping, zoning, and more. The BAT has received significant praise for its efforts in supporting business growth in the County and navigating County government processes.
- Approval of Fast Track Process for Economic Development Projects
  - o The Fast Track for Priority Commercial Development is designed to streamline the development process, provide process certainty, reduce approval times, and provide a central point of contact. Fast Track is available



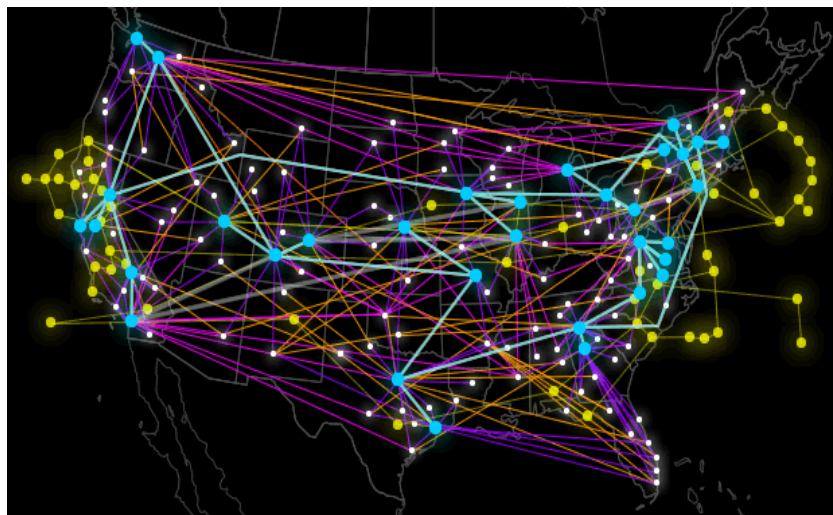
for targeted industries, including information and communications technology, federal government contractors and agencies, aerospace and airport supportive businesses, and projects supporting those industry groups. Other commercial projects meeting the criteria may also be considered. Between September 2012 and August 2015, twenty-six (26) projects have gone through or are currently active in the “fast-track” process. The total investment for these projects is estimated at \$1.74 billion, generating more than 2,239 jobs.



- Marketing Agreement with Washington Redskins
  - o On June 19, 2012, the Loudoun County Board of Supervisors approved an eight-year marketing agreement between Loudoun County and the Redskins. This agreement is part of a larger multi-pronged package (which also includes a \$4 million grant from the Commonwealth of Virginia and a \$6 million contribution from the Virginia State Lottery) that retained and expanded the Redskins headquarters and training facility in Loudoun County. The cost of the agreement to the County is \$2 million over four years from Restricted Transient Occupancy Tax funds. The County expects to receive over \$8 million in total value over the term of the contract. The agreement continues to demonstrate corporate partnership with the County government and leads to further community investment through Loudoun County Public Schools (LCPS), business, and charitable partnerships.
- Review of EDA Structure; renamed IDA as EDA
  - o As a result of Board review, Government Reform Commission recommendations, and community input, the Board decided to maintain the Department of Economic Development within the County organization. However, in an effort to more effectively use the authority and power of the Industrial Development Authority, the Board renamed it the Economic Development Authority and have used it to support business growth and retention.
- Adoption of Economic Development Incentive Policies and Funding
  - o In an effort to be more effective in the highly-competitive business attraction and retention sector, the Board adopted policies for providing cash and in-kind incentives to business that meet certain and specific criteria. Loudoun's incentive policy has helped the County retain and grow two significant Loudoun businesses, Telos and K2M. Those two deals alone retained over 500 jobs, created over 200 new jobs, and resulted in over \$33 million in new investment in our county.
- Rural Economic Development ZOAMs
  - o These ZOAMs were intended to help streamline the review of rural economic development uses. Examples include the Limited Brewery ZOAM and the B&B, Country Inn, and Banquet Facilities ZOAM.



- Over the Board's term, the county has continued to be one of the best economic development success stories in the United States. Companies invested almost \$1.39 billion to move to or expand in Loudoun in FY 2015. These projects account for an estimated 3,474 new or retained jobs. Since January 2012, an estimated \$3 billion of investment is associated with Department of Economic Development projects. Some recent wins include:
  - o K2M (97 new jobs, 258 jobs retained)
  - o Eastern Automotive (100 jobs)
  - o GEICO training facility (32,675 square feet)
  - o Hardwood, Plywood and Veneer Association (16,000 square feet)
  - o Lucketts Mill HopWorks (\$1 million of investment)
  - o Whole Foods (90,000 square feet)
  - o Government agencies such as US Customs and Border Protection
- The Data Center Cluster has become the largest in the world. The County saw expansion from most of the major players, including:
  - o Amazon
  - o Comcast
  - o Digital Realty Trust
  - o DuPont Fabros Technology
  - o Equinix
  - o Facebook
  - o InfoMart Data Centers
  - o RagingWire Data Centers
  - o Zayo Group



## Transportation

- Eastern Loudoun Transportation Study (Missing Links)
  - o At the Board's direction, staff analyzed the transportation network in Eastern Loudoun east of Route 659 for missing links, bottlenecks, and other network deficiencies. This Study also identified the cost estimates to build an interim condition and what potential proffers, funding, and right-of-way exists for each of these segments. An online map was created and placed online to help the Board and public see what improvements are happening on these routes. The Study helped inform the Board for future funding and land development decisions.

- Dulles Metrorail – Silver Line Phase 2 Approval



- o The Board approved its participation in the Dulles Corridor Metrorail Project to extend the Silver Line to Dulles Airport and Loudoun County. A key facet of this approval was the design and creation of the Metrorail Service District and Route 772 and Route 606 Station Service Districts to fund the capital and ongoing operational costs for Metro. In addition, a Federal TIFIA loan was received for \$195 million, which will help finance the project with the least cost to taxpayers.

- Route 606 – Funding for Design and Construction
  - o Loudoun County partnered with VDOT and MWAA for the funding of expanding Route 606 to 4-lanes between Loudoun County Parkway and the Dulles Greenway. This road connection is also critical for access to and from Dulles International Airport, as well as for commuters from Dulles South to the Sterling area. Enhanced transportation infrastructure in this area will support and assist in the growth of the air cargo, warehousing, and industrial sectors.
- Gloucester Parkway Extension
  - o The Board identified Waxpool Road as one of its primary concerns for traffic congestion. One of the most important projects to help Waxpool is the construction of Gloucester Parkway between Loudoun County Parkway and Pacific Boulevard. In order to expedite the construction of this road ahead of developer proffered commitments, the County allocated \$40 million in local funding to construct the road. It is currently under construction and expected to open in 2016.



- Dedication of \$.02 of the tax rate to Transportation Projects

- o In order to qualify for Northern Virginia Transportation Authority funds and to demonstrate its commitment to transportation improvements, the Board has dedicated 2 cents (\$.02) of the real property tax rate for transportation projects. These funds are programmed on critical road projects and represent direct funding separate from bonds and outside funding sources.

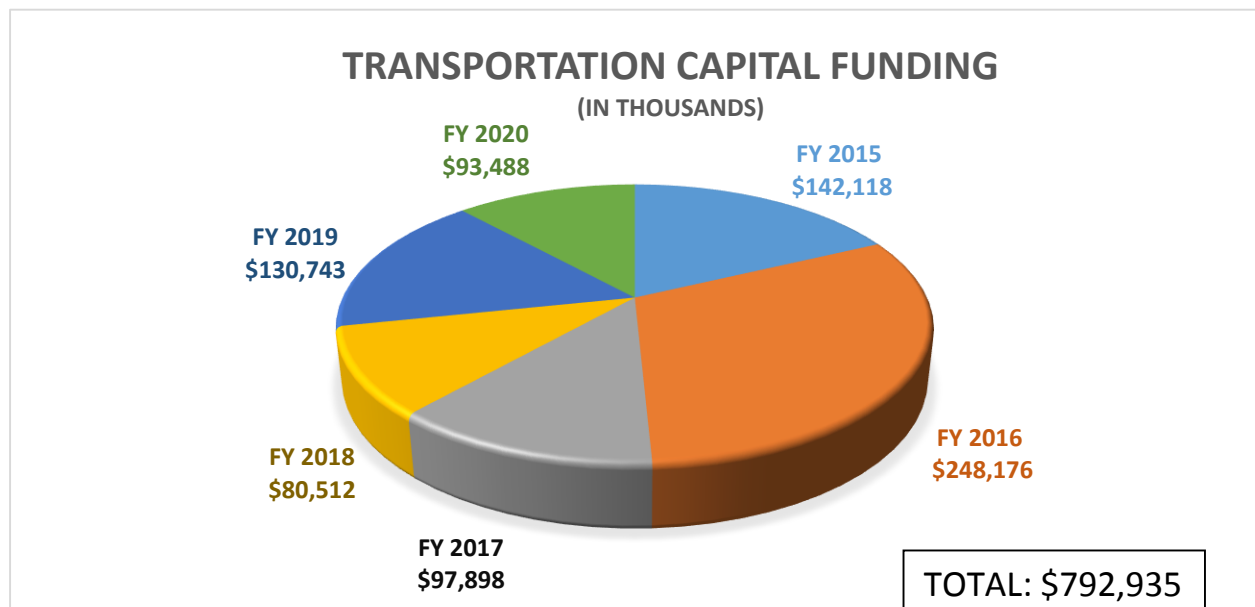


- Belmont Ridge Road Improvements

- o Through various revenue sources, the Board has approved the necessary funding for Belmont Ridge Road to be widened all the way from Route 7 to Brambleton. This includes the interchange at Route 7, for which the Board recently approved the construction contract.

- FY 2015-2020 Capital Improvement Program (CIP)

- o Funded through various sources, the Board has programmed over \$790 million on Transportation and Rail Projects in the current CIP. These projects represent critical improvements to the County's transportation network and will help the Board continue toward build-out of the Countywide Transportation Plan network.



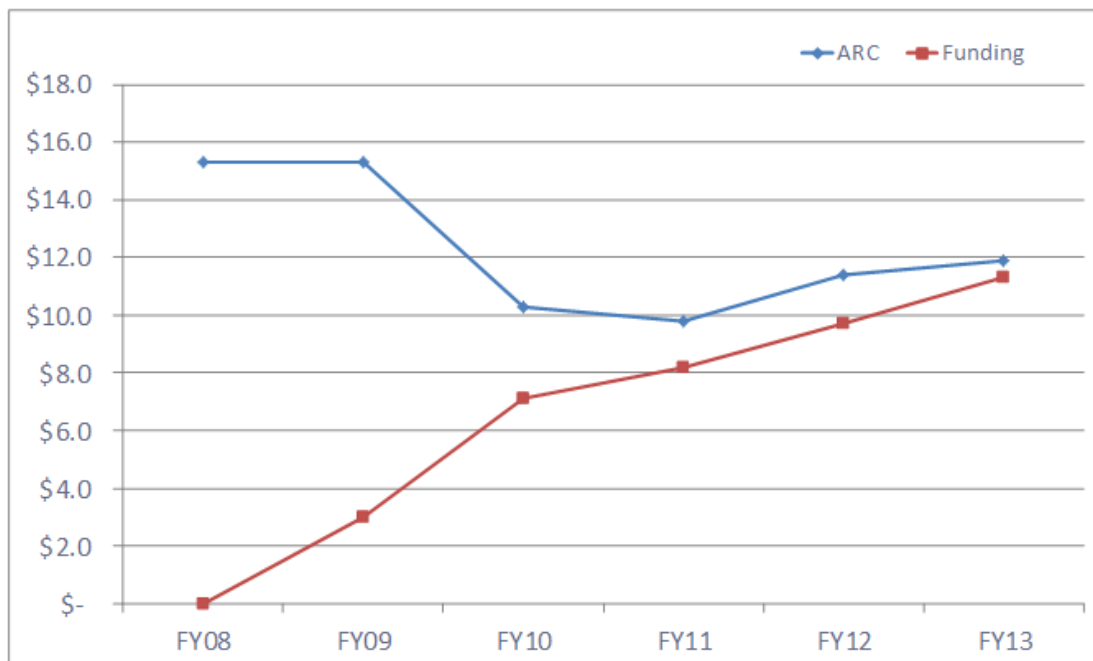
- Transit
  - o The Board has focused attention on its transit services as a means to reduce congestion and provide alternatives to car travel. The Board has refined the commuter bus program, as well as put into place a mechanism to help it become fare offset. The Board also implemented new feeder buses to the Phase 1 Silver Line Station at Wiehle-Reston East, providing residents a quick and cost efficient connection to Metro until Phase 2 is complete. Finally, as a result of much of Loudoun being designated as “urban” by Federal Transit Administration, the County was required to take over Local Fixed Route service, successfully contracting out the service.
- Sidewalks
  - o In addition to road and transit projects, the Board has responded to community needs in regards to bike/pedestrian connections. Multiple sidewalk connections have been designed and constructed, or are under final review. These include:
    - River Creek Pkwy
    - Sterling Blvd
    - E. Church Road
    - Sugarland Road
    - Woodson Drive
    - Ashburn Road
    - Vantage Point / Croson Lane
    - Franklin Park to Purcellville Trail
- Ongoing Transportation Construction Projects
  - o Below is a list of active and pending road construction projects (with construction expected to begin between now and the end of 2016):

Road Project Name	
1.	Rt. 7 / 659 Interchange
2.	Gloucester Parkway (Rt. 28 to Loudoun County Parkway)
3.	Russell Branch Parkway (Ashburn Rd. to Ashburn Village Blvd.)
4.	Loudoun County Parkway completion
5.	Belmont Ridge Rd. (Gloucester Parkway to Hay Rd.)
6.	Belmont Ridge Rd. (Broadlands Blvd. to Truro Parish)
7.	Gum Spring Rd. safety improvements
8.	Braddock Rd. & Pleasant Valley Rd. Intersection

Road Project Name	
9.	Bull Run Post Office Rd. Paving
10.	Evergreen Mills Rd. & Ryan Rd. Intersection
11.	Pacific Blvd. Extension through Kincora
12.	Rt. 28 “Hot Spot” Improvements
13.	Rt. 50 Traffic Calming & Pedestrian Improvements (Middleburg)
14.	Rt. 50 Widening – Poland Rd. to Lee Rd.
15.	Rt. 606 Widening – Dulles Greenway to Evergreen Mills Rd.
16.	Rt. 7 / Ashburn Village Blvd. Interchange
17.	Rt. 7 Climbing Lane
18.	Ryan Rd. Shared Use Path
19.	Woods Rd. Realignment
20.	Waxpool Rd. Widening
21.	Crosstrail Blvd. (Claudia Dr. to Sycolin Rd.)
22.	Tall Cedars Blvd. (Gum Spring Rd. to Pinebrook Rd.)
23.	Claiborne Parkway (Ryan Rd. to Croson Ln.)
24.	Croson Lane – Extension to Moorefield Blvd.
25.	Mooreview Parkway (Old Ryan Rd. to Croson Ln.)
26.	Allder School Rd.
27.	Waxpool Road Intersection Improvements at Pacific & Broderick
28.	Rt. 50 Westbound Lane (LCP to Gum Spring Road)
29.	Rt. 28 / Innovation Ave. Interchange
30.	Innovation Avenue Realigned
31.	Riverside Parkway (Lexington Dr. to Janelia Blvd.)

## Fiscal Responsibility

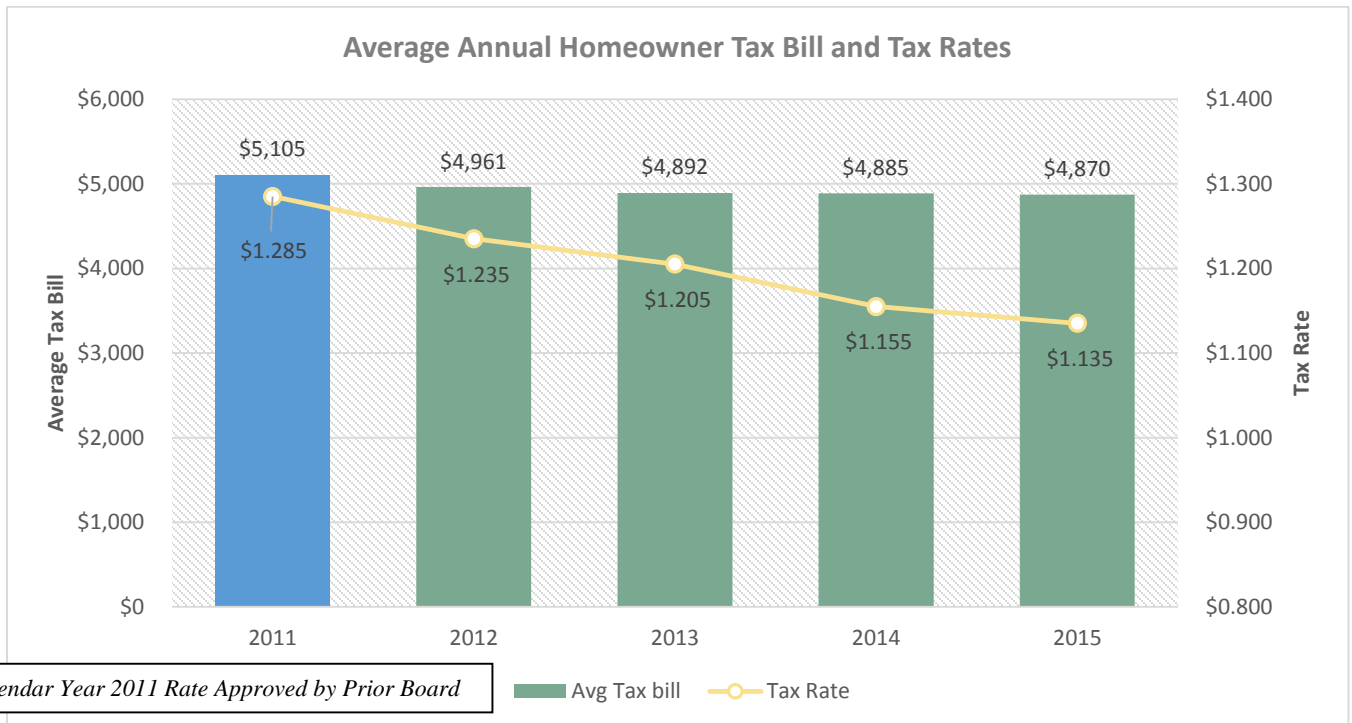
- Benefits for County Employees
  - o The Board recognized the changing landscape of benefits for government workers, to include the escalating and unsustainable costs of certain benefits. As a result, the Board worked to restructure health benefits to shift cost-sharing between the County and employees in order to reach certain target percentages. The Board also met state requirements in changing VRS contributions, requiring each employee to contribute the 5% employee share, resulting in future cost savings.
  - o Finally, and most drastically, the Board significantly restructured the retiree health-care (OPEB) plans, saving an estimated \$22 million in future required contributions (this amount increases to nearly \$60 million with the Schools included). These plans recognized those in and near retirement, while developing plans for those employees who could save towards their own retirement health needs.



*This chart demonstrates the reduction in Annual Required Contribution (ARC) with OPEB changes approved by the Board on Oct. 3, 2012.*

- Sale of County Land in Ashburn
  - o The Board approved the sale of approximately 75 acres of County-owned property in Ashburn for \$20 million. This not only allowed the County to retain enough acreage for an elementary school site, but also resulted in a net fiscal gain for the County over the purchase price.

- Opposition to Increasing Tolls on Dulles Greenway
  - o The Board has consistently opposed the ever increasing toll rates on the Dulles Greenway, joining Delegate Ramadan in his efforts to require further review and intervention by the State Corporation Commission. Additionally, the Board supported the concept of distance-based tolling.
- History of Tax Rates approved by Current Board:
  - o The Board decreased the average homeowner's tax bill by \$235 over its term, while still enhancing services and providing for new facilities, transportation funding, public safety needs, and employee compensation.
  - o The Board lowered the tax rate \$0.15 over four adopted budgets.

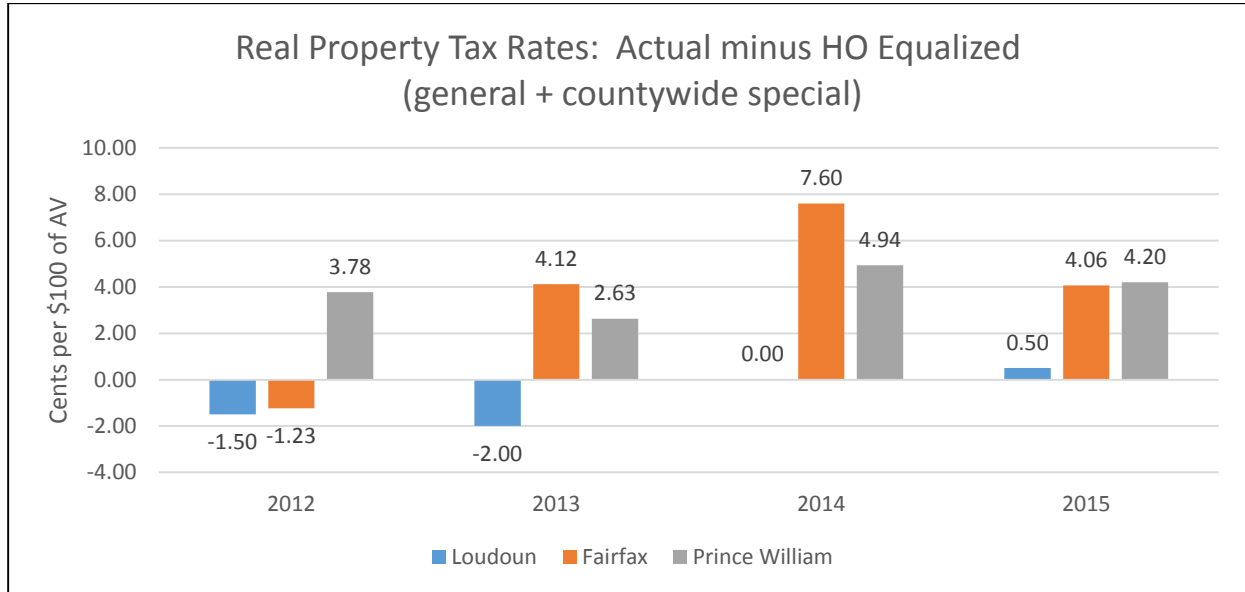


Source: Loudoun County Commissioner of the Revenue. Compiled by: Department of Management and Financial Services.

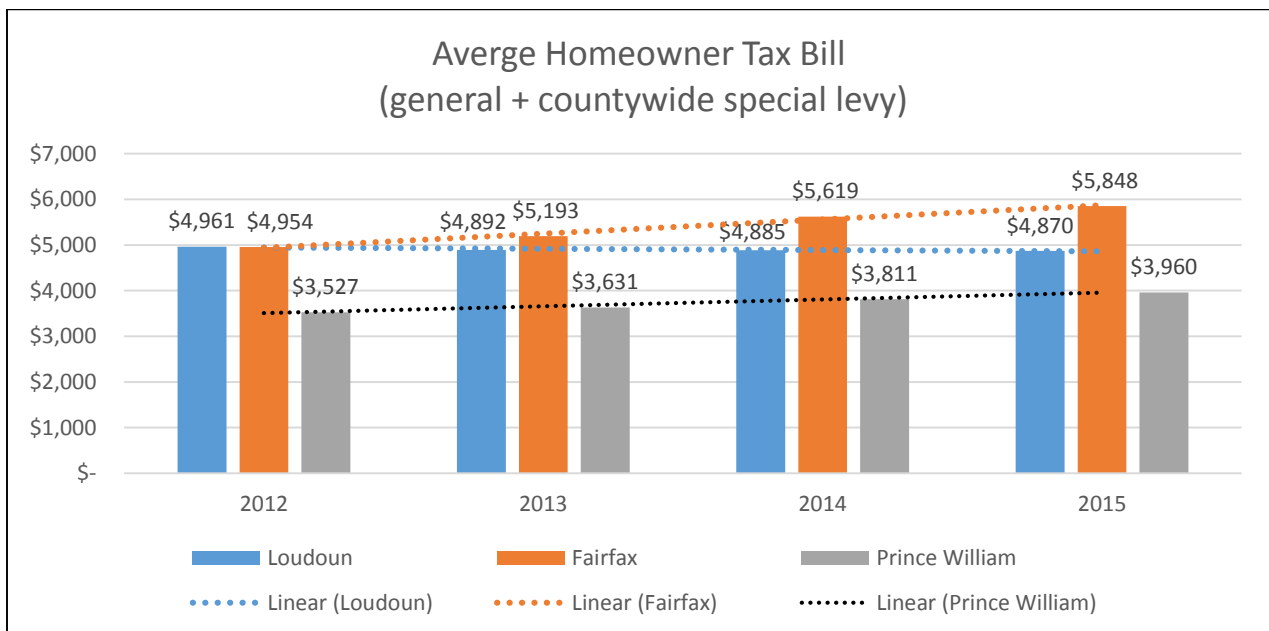
Notes: 1) This table provides the average January 1 value of housing units that were 100 percent complete at the beginning of the prior year. In this way the impact of proposed tax changes on existing homeowners can be assessed. 2) Because the number of housing units changes each year as new units are completed, some of the change in value results from the new housing units added each year. For this reason, this data does not provide the trend in value for units built in the past. 3) The values for fiscal year 2014 through 2016 are estimates.



- In comparison to neighboring jurisdictions, staff notes that the Loudoun County Board has reduced the real property tax rate relative to the average homeowner's equalized tax rate, while Fairfax County and Prince William County increased their real property tax rate relative to the average homeowner's equalized tax rate.



- In addition, between 2012 and 2015, the average homeowner's tax bill in Loudoun has slightly declined, while the average homeowner's tax bill in Fairfax increased \$894 (18%) and in Prince William increased \$433 (12.3%).



## Government Operations and Reform

- Government Reform Commission
  - o One of the Board's first actions was to approve the creation of the Government Reform Commission (GRC) to "focus on common sense strategies and substantive recommendations for reducing costs, increasing efficiencies, identifying cost-effective and innovative ways to improve and deliver services, and save taxpayers' money." The mission of the GRC was to: "Conduct an objective review of Loudoun County government functions, taking into account citizen input and best practices from other locales, in order to make recommendations regarding structure, process and efficiency that would enhance the quality of local government in a cost-effective manner."
  - o Key recommendations resulting from the Government Reform Commission include:
    - Restructuring of Volunteer and Career Fire/Rescue System
    - Restructuring of Economic Development activities
    - Review of fees for various programs and services
    - Implementation of Fraud/Waste/Abuse Hotline
    - Recommendations on Structure and Management of Loudoun Water, including transparency of meetings and activities
    - Review of options for consolidated and/or contracted out services
- Creation of Loudoun County Combined Fire-Rescue System
  - o As a result of GRC work and months of effort between the volunteer and career companies, the Board created the Loudoun County Combined Fire-Rescue System, with the Department Chief serving as the System Chief. These efforts have resulted in significant improvements in system training, consistency of policies, and governance.



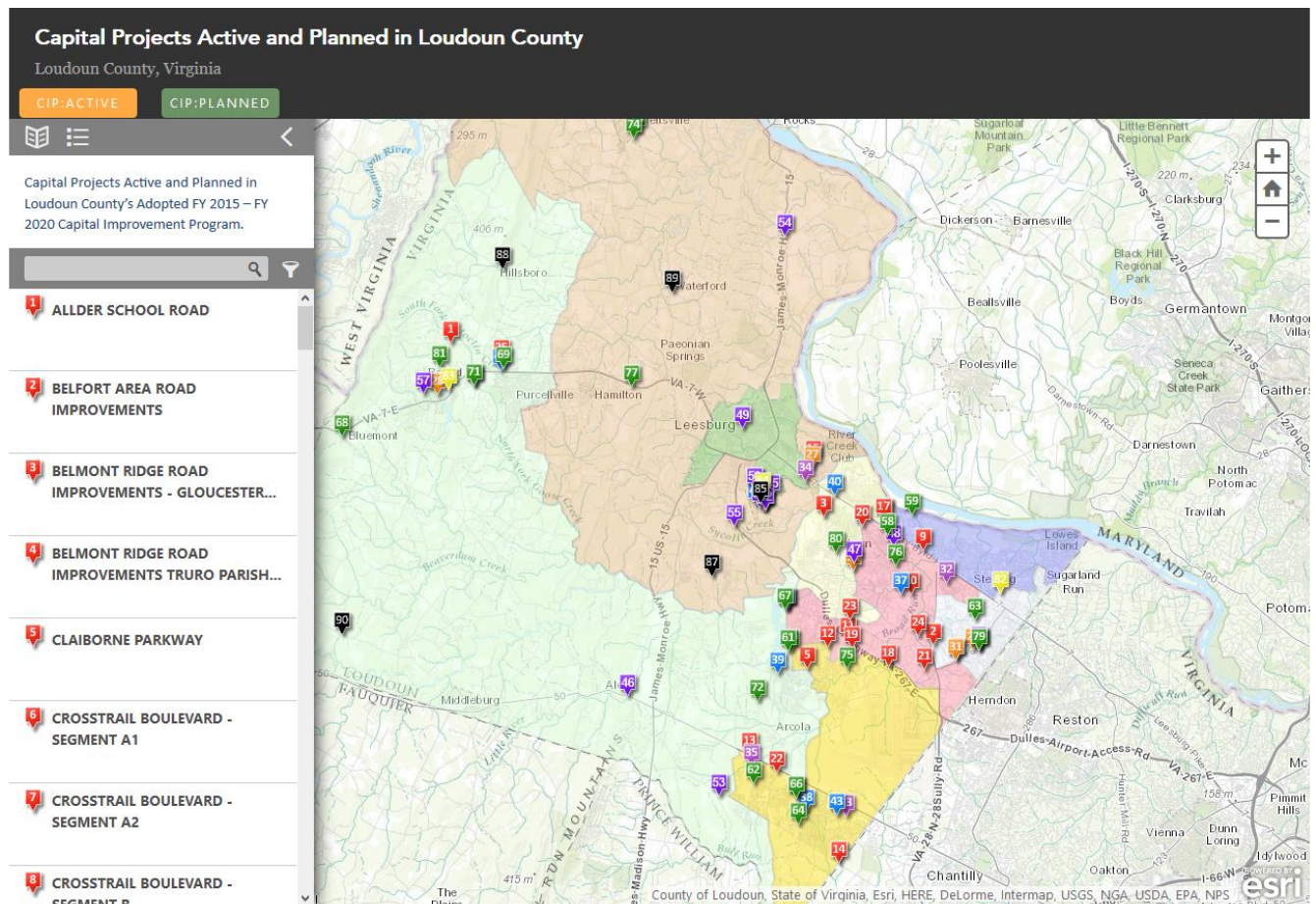
- Housing Stakeholders Group
  - o The Housing Stakeholders Group (HSG) was tasked by the Loudoun County Board of Supervisors to review the county's affordable housing needs and programs. The group's members represented a wide range of background and expertise concerning affordable housing in the county. The Board was seeking advice on Loudoun County's existing housing policies and programs to determine their sustainability, viability, and efficiency. The HSG developed seven distinct goals that range from refining the County's long-range affordable housing strategy with clear and quantifiable targets to fine-tuning existing housing programs so that they are administered in the most efficient and cost effective manner to establishing an aggressive promotion-focused marketing strategy that raises awareness about housing programs and opportunities through a multi-pronged approach.
- Zoning Ordinance Action Group
  - o The Board created the Zoning Ordinance Action Group (ZOAG) in order to help review and process potential Zoning Ordinance changes while being responsive to changes in the marketplace. This group includes representatives of stakeholders that can provide input and suggestions on changes for the Board's consideration.
- Home Child Care Zoning Ordinance Amendments



- o In response to changing state laws and the need to provide better regulation on certain home child care providers, the Board adopted Zoning Ordinance amendments requiring a Zoning permit for those home child cares with more than 5 children (other than those living inside the home). This process and these changes have provided the community additional opportunity to comment on proposed home child cares and the potential impact they may have on the neighborhood.
- Revision to Non-Profit Funding Process
  - o The Board took great effort to develop an objective, streamlined process for granting funds to Non-Profit Organizations. This process has worked well and has helped streamline the budget work session process.
- Federal Lobbying Efforts
  - o Recognizing its need to stay more directly abreast of federal issues affecting the County, the Board approved the creation of a federal lobbying program and hired its first federal lobbyist. This contract is resulting in positive

working relationships with Members of Congress and their staffs, Administration officials, and greater awareness of and access to federal grant opportunities.

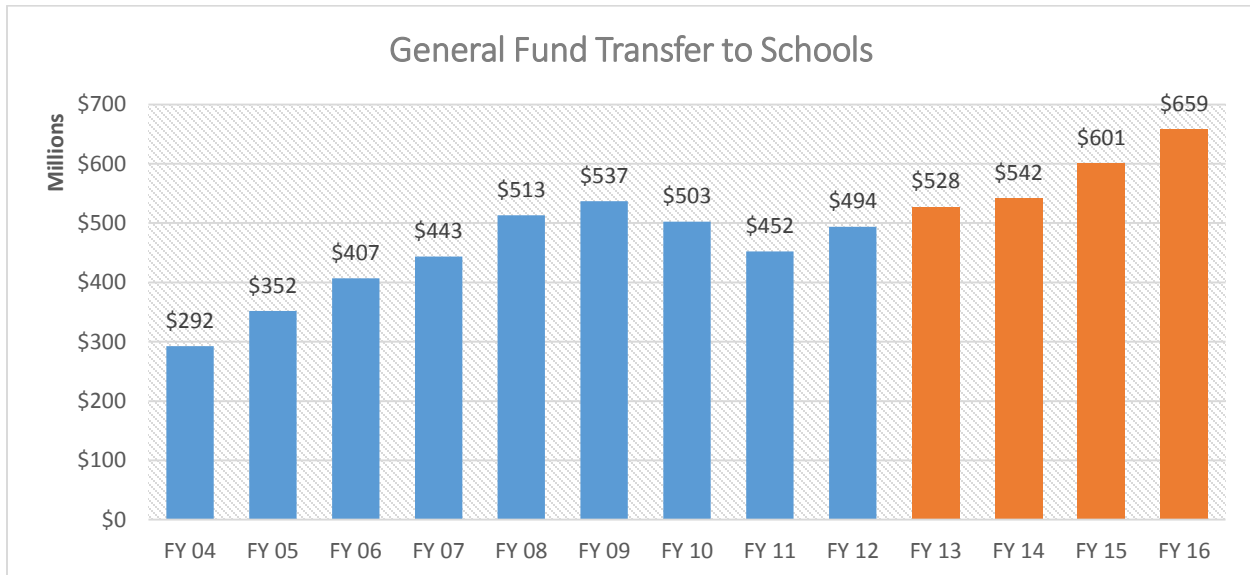
- EMS Transport Billing
  - o In response to continuing fiscal constraints, the Board directed staff to investigate options to be reimbursed for EMS transport costs. After significant stakeholder input and public outreach, the Board approved the EMS Transport Reimbursement Ordinance. This program is anticipated to result in \$4.5 million in revenues annually for FY 2016.
- CIP Mapping Tool
  - o At the direction of the Board, multiple departments worked to develop an online mapping tool of current and future CIP projects. This map links to the most recent quarterly update for each project, providing citizens with information on the project and expected timelines.





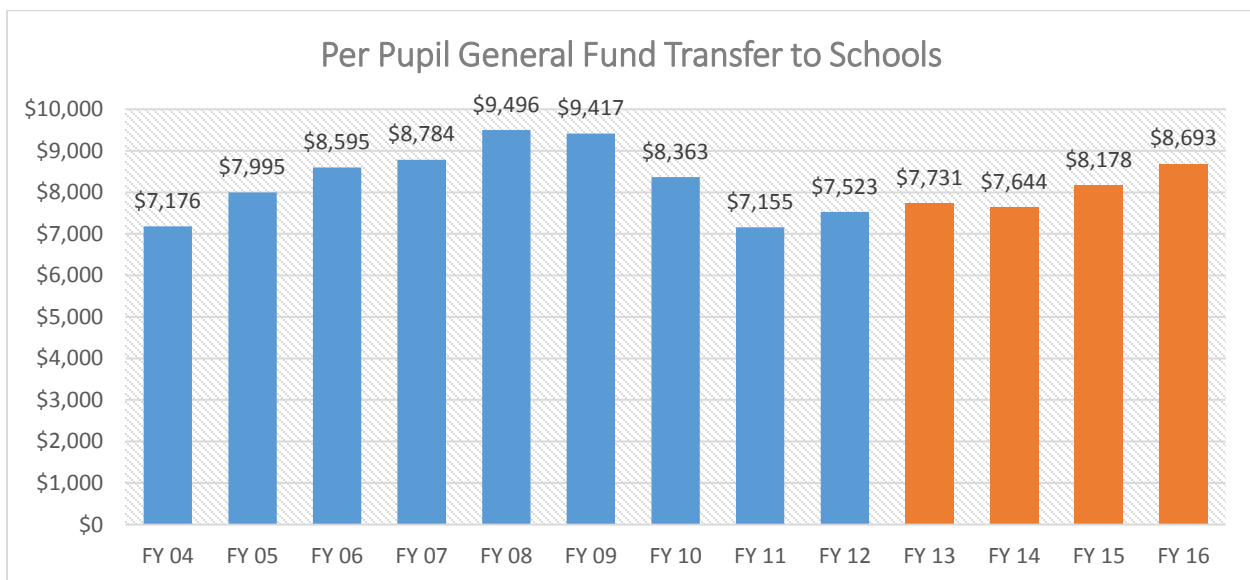
## High Quality Education

- Funding for LCPS over 4-year term:
  - o The Board increased total operating funding for LCPS by nearly \$239 million over its term, which is a total operating increase of nearly 32%.
  - o General Fund transfer to LCPS was increased by \$165 million over the Board's term, representing a 33% increase.



*[Orange Bars represent funding approved by this Board of Supervisors.]*

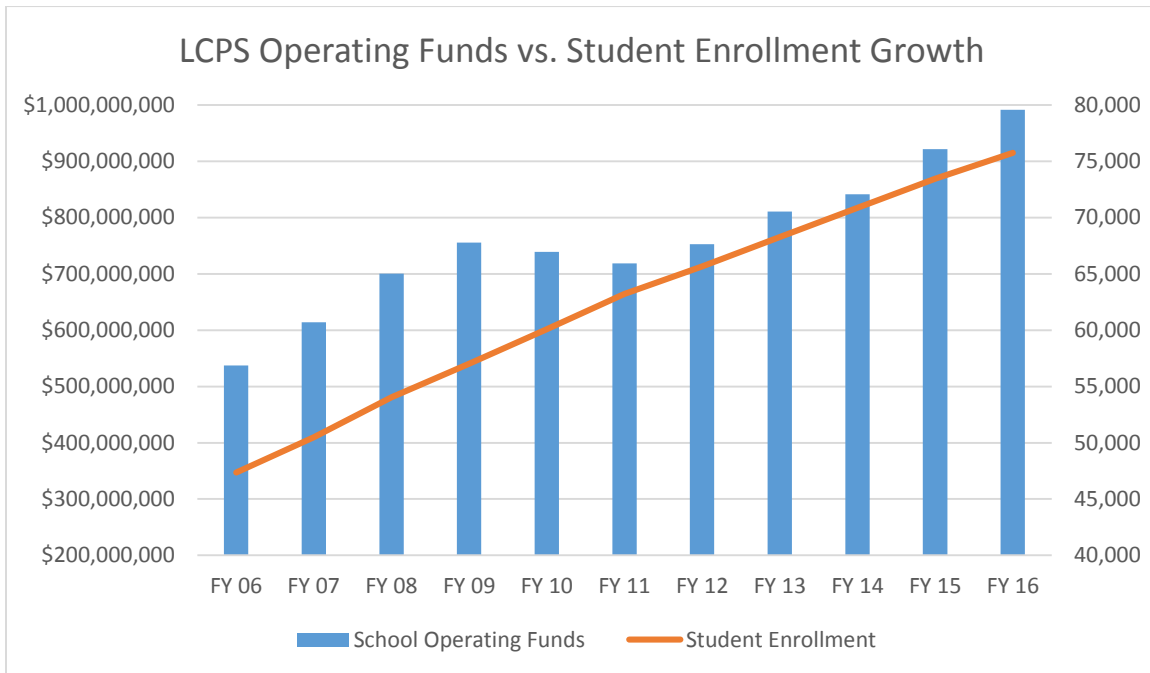
- o General Fund Transfer to LCPS on a “per pupil” basis increased by \$1,170 over the four years of the Board's term, which is a 15.5% increase.



*[Orange Bars represent funding approved by this Board of Supervisors.]*



- The chart below depicts the total operating funds for LCPS compared to enrollment growth from FY 06 to FY16.



- Capital Funding over term
  - During its term, the Board met all capital funding requests of the LCPS School Board. This included changes in the FY 2015-2020 CIP to accommodate the need to accelerate schools in the Dulles South area. Funding for the Academies of Loudoun remains programmed in the CIP in FY 2016.



- Purchase of NCC Site for HS-8 – Riverside High School
  - o At the beginning of its term, the Board approved the purchase of the National Conference Center property in Lansdowne to allow HS-8 to be built. Opening on August 31<sup>st</sup>, this high school – Riverside High School – is currently the last high school needed in the Ashburn/Leesburg area.
- Creation of Volunteer Citizen Work Group
  - o At the request of the Joint Board/School Board Committee, the Boards jointly appointed citizen members to a Volunteer Work Group, which was tasked with providing input on the Boards' activities, including budget deliberations, sharing of activities, and the new Academies of Loudoun.

## Other Community Initiatives

- Water and Wastewater Needs Assessment
  - o As result of years of staff effort and Board guidance, the Board approved the Water and Wastewater Needs Assessment, including the process by which communities may be considered for receiving funding for studies or improvements. The Board also approved ongoing funding in the CIP for these activities to assist those communities with compromised or limited water and wastewater services.
- Lyme Disease Awareness, Education, and Action
  - o The Board of Supervisors made a strong effort toward community engagement and awareness surrounding Lyme Disease. This has resulted in the establishment of the Loudoun Lyme Commission, ongoing public affairs campaigns, and development of materials to assist residents in keeping themselves protected.
- Connect Northern Virginia
  - o In partnership with the Loudoun County Chamber of Commerce, the Board approved funding to support Connect Northern Virginia, an online portal designed to help the public understand community needs and connect with local non-profit organizations. This effort continues to result in greater awareness of social issues and service providers who offer support.
- Maintenance Program for County and School Ballfields
  - o The Board approved funding to upgrade, irrigate, and maintain County and School ballfields, which will result in greater access to these fields by children and adult leagues. This effort does not replace the need for additional field construction, but serves as a way to make existing fields more usable.
- Opening of Gum Spring Library
  - o The Board was challenged with opening many new facilities and funding the necessary operations for these assets. Gum Spring Library opened in February 2013 to great fanfare and huge crowds, underscoring the demand for increased services in the Dulles South area.



– Removal of Murray's Ford Bridge



○ The Board authorized funds to remove Murray's Ford Bridge, an old bridge abutment in the Goose Creek that was causing sediment build-up, debris collection, and possibly threatening downstream properties. Removal of the bridge has helped the Creek flow freely and reduces flooding on neighboring properties.

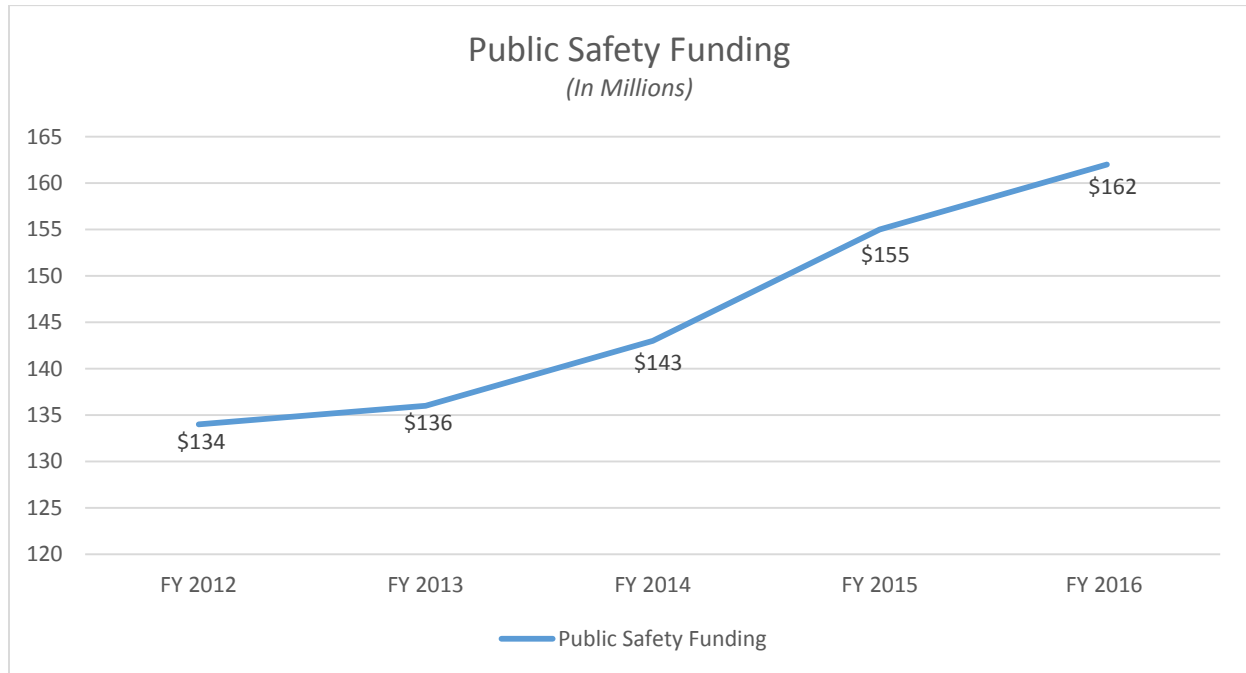
– Public Safety Site Openings:

- Opening of the Brambleton Public Safety Center, the Loudoun Heights Fire and Rescue Station, Kincora Public Safety Center, Renovation of the Middleburg Volunteer Fire and Rescue Station, and the Emergency Communication Center/E-911 facility have contributed to the safety and security of our residents and neighborhoods.
- The Board has also authorized construction of both the Ashburn and Western Loudoun Sheriff Stations



*[Groundbreaking of the Western Loudoun Sheriff Station]*

- Public Safety Funding
  - o The Board increased funding for Public Safety by \$28 million, or nearly 21%, over its term in office.



- Strategic Plan Accomplishments
  - o See Appendix 1 for a full list of Zoning and Planning Accomplishments in this Board's term.
- Completed Capital Projects
  - o See Appendix 2 for Capital Projects completed since January 2012.



### ***Appendix 1 – Completed Strategic Plan Initiatives***

The Board has completed twenty-six (26) strategic plan initiatives since 2012. The following chart identifies the adoption date of each completed strategic plan initiative.

<b>Strategic Plan Initiative</b>	<b>Board Adoption Date</b>
Phase 1 FSM Amendments	October 3, 2012
Commercial & Industrial Zoning Ordinance Amendment	January 16, 2013
Purcellville Urban Growth Area Management Plan Repeal	March 6, 2013
Zoning Ordinance Amendment regarding a10 Day Appeal Period for Short-Term Recurring Zoning Violations	March 13, 2013
Phase 2 FSM Amendments	May 8, 2013
Article 6 Zoning Ordinance Amendments	July 3, 2013
Route 28 Corridor Plan Zoning Implementation Zoning Ordinance Amendment	December 4, 2013
JLMA Utilities Requirement Zoning Ordinance Amendment	December 4, 2013
North Lower Sycolin Plan Amendment	December 11, 2013
Child Care Home Use Zoning Ordinance Amendment	January 2, 2014
Data Center Zoning Ordinance Amendments	April 2, 2014
Special Exception to Permitted Uses Zoning Ordinance Amendments	April 2, 2014
Reclassification of Public Schools Zoning Ordinance Amendment	April 16, 2014
Commercial Light Industry (CLI) District Zoning Ordinance Amendment	May 7, 2014
Bed & Breakfast Zoning Ordinance Amendments	May 21, 2014
Countywide Transportation Plan Comprehensive Plan Amendment (CTP CPAM) Technical Updates	June 11, 2014
Route 28 Corridor Plan Implementation Zoning Map Amendment	June 11, 2014
Kennels/ Indoor Kennels Zoning Ordinance Amendment	October 8, 2014
Private Schools Zoning Ordinance Amendment	December 10, 2014
Breweries/Agricultural Processing Zoning Ordinance Amendment	January 21, 2015
Dog Parks Zoning Ordinance Amendment	December 10, 2014
FSM Phase 3 Amendment	February 11, 2015
HVAC Equipment in Required Yards and Setbacks Zoning Ordinance Amendment	April 8, 2015
Telecommunications Facilities in the Planned Development Housing (PD-H) and Residential (R) Zoning Districts Zoning Ordinance Amendment	May 13, 2015
CPAM-2014-0003, CTP Amendment-George Washington Boulevard/Route 7 Overpass	June 10, 2015
CPAM-2014-0002, CTP Amendment-Prentice Drive	July 1, 2015

## ***Appendix 2 – Completed Capital Projects***

The following General Government and School Capital Improvement Projects have been completed since January 2012, at a total Capital Project Funding amount of \$535,435,741.

### General Government (\$173,575,741)

1. Bluemont Community Center Renovation
2. Eastern Loudoun Adult Day Care Center
3. Lucketts Community Center Renovation
4. Byrnes Ridge Park Restrooms
5. Briar Patch Park Restrooms
6. Ashburn Park Restrooms
7. Gum Spring Library
8. Goose Creek Bridge Demolition
9. Murrays Ford Bridge Demolition
10. Waterford Philips Farm Interpretive Scenic Pull-Off
11. Adult Detention Center Phase II
12. Route 7 Traffic Flow Improvements
13. Brambleton Public Safety Center
14. Kincora Fire & Rescue Station
15. Fire & Rescue Station # 26
16. Scott Jenkins Memorial Park Phase I
17. Hamilton Park & Ride Lot
18. Fire & Rescue Training Prop Lots
19. ECC/E911 Communications Center
20. Sheriff's Office Administration Building
21. Potomac View Bicycle and Pedestrian Facilities
22. Smith Switch Road
23. Stone Ridge Park & Ride Lot
24. Claude Moore Park Trail
25. Potomac Lakes Sportsplex
26. Middleburg Volunteer Fire & Rescue Station
27. Transit Bus Maintenance and Operations Facility
28. Conklin Park Restrooms
29. Dulles Town Center Park & Ride Lot
30. Riverside Parkway – River Creek Parkway to Upper Meadow Drive

### Schools (\$361,860,000)

1. ES-15 Frederick Douglass Elementary School
2. ES-16 Moorefield Station Elementary School
3. ES-21 Cardinal Ridge Elementary School
4. MS-6 Trailside Middle School
5. HS-6 Rock Ridge High School
6. Mercer Middle School Addition
7. Loudoun County High School Stadium Improvements
8. Loudoun Valley High School Athletic Facilities Renovations